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ORD 4318-68

3 July 1968

MEMORANDUM FOR: Chief, TSD/D&E

SUBJECT : ORD/TSD Interface

1. To summarize the results of our meeting the other day, we defined several problem areas and possible actions. I thought I would jot them down to see if they generally coincide with your views.

a. There is a general unhappiness in the Clandestine Services over the lack of active coordination of R&D at the DD/S&T level. I believe we agreed this was something that would have to be resolved at the DD level.

b. There is a basic question as to whether ORD should be supporting TSD in R&D at all, or if they should, at what level of effort. It seems to me that whether ORD supports TSD at all is again a matter which Sid should discuss with Duckett. If the answer is positive, the level of support in specific areas could be worked out at our level.

c. There is a general feeling on the part of TSD technical officers that they are not fully informed of ORD activities on their behalf; that in some cases, ORD is not being responsive to the more critical needs of TSD; and in some areas, there is still a question as to whether the requirements are clearly defined. I believe we agreed that in a number of areas there has been substantial improvement. The major contention still appears to be in the Audio area.

d. There is a feeling in TSD that we are working unilaterally with other components of the Clandestine Services

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without informing TSD. You may recall that our feeling is that this is not really the case at the present time. In any event, it would be difficult politically for ORD to assume the role of coordination within the DD/P without getting into a number of political entanglements.

2. If we operate under the assumption that ORD will continue to provide support to TSD, we must take a number of steps to insure better coordination. Among the actions which we considered are the following.

a. Review our response to your requirements list for FY 1989 which outlines our activities on your behalf.

b. Consider the assignment of a senior, mutually acceptable TSD technical officer to ORD who will spend full time for some as yet undefined period to become completely emersed in ORD programs and familiar with the details of all projects on behalf of TSD as well as those which may provide spin-off to TSD. We considered [] or someone of that caliber for such an assignment.

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c. We considered a [] meeting for this fall involving ORD and TSD as well as NPIC, OEL and Commo to review general programs and coordination mechanisms.

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d. Work out an administrative mechanism to insure that ORD contracts undertaken on behalf of TSD are reviewed by TSD management as to their relevance to TSD requirements and any other operational constraints. This would not be a technical review of the proposal per se. Part of this administrative mechanism would involve a systematic exchange of project reports, briefings and site visits as appropriate and would be undertaken primarily at the technical officer level.

3. I gathered that Sid will meet with Duckett concerning these general policy questions. It is possible, however, that we

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might wish to initiate some administrative mechanism and consider the assignment of a TSD representative to ORD prior to resolution of these basic questions. Also, we might wish to have selected ORD technical officers visit ops sites. Let me know when you wish to discuss this further.

[Redacted Signature]

Deputy Director
of
Research and Development

[Redacted Signature]